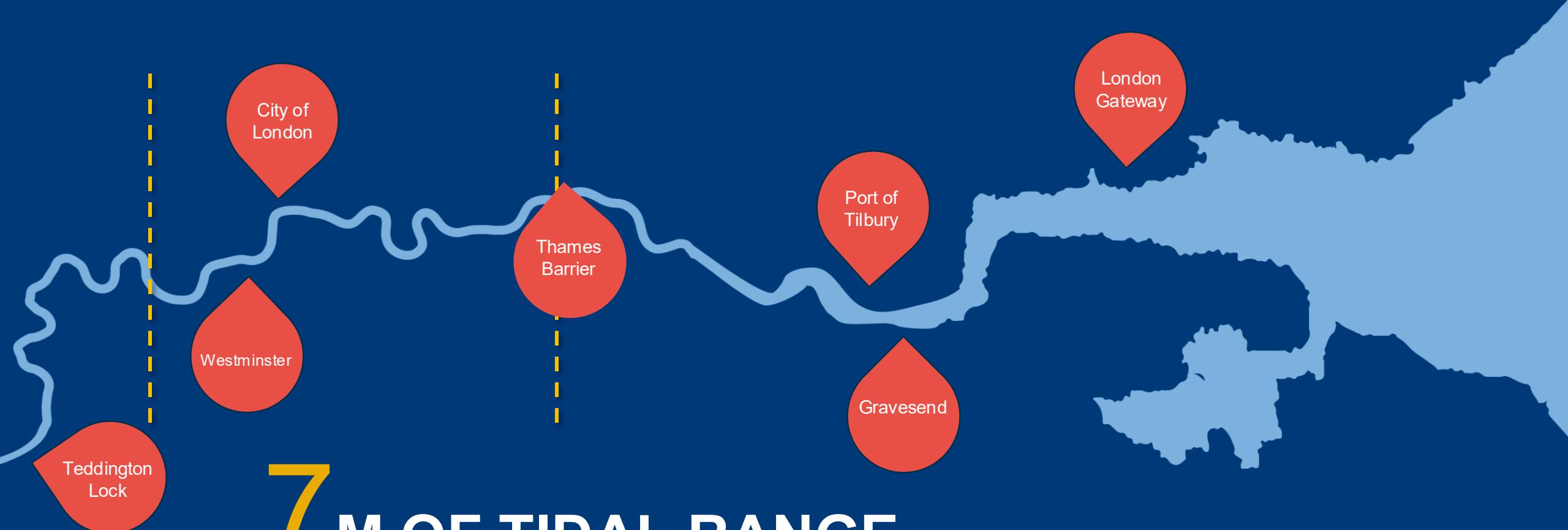


PORT OF LONDON

Siân Foster
Director of Corporate Affairs
December 2025



150 KM OF FAST-FLOWING RIVER



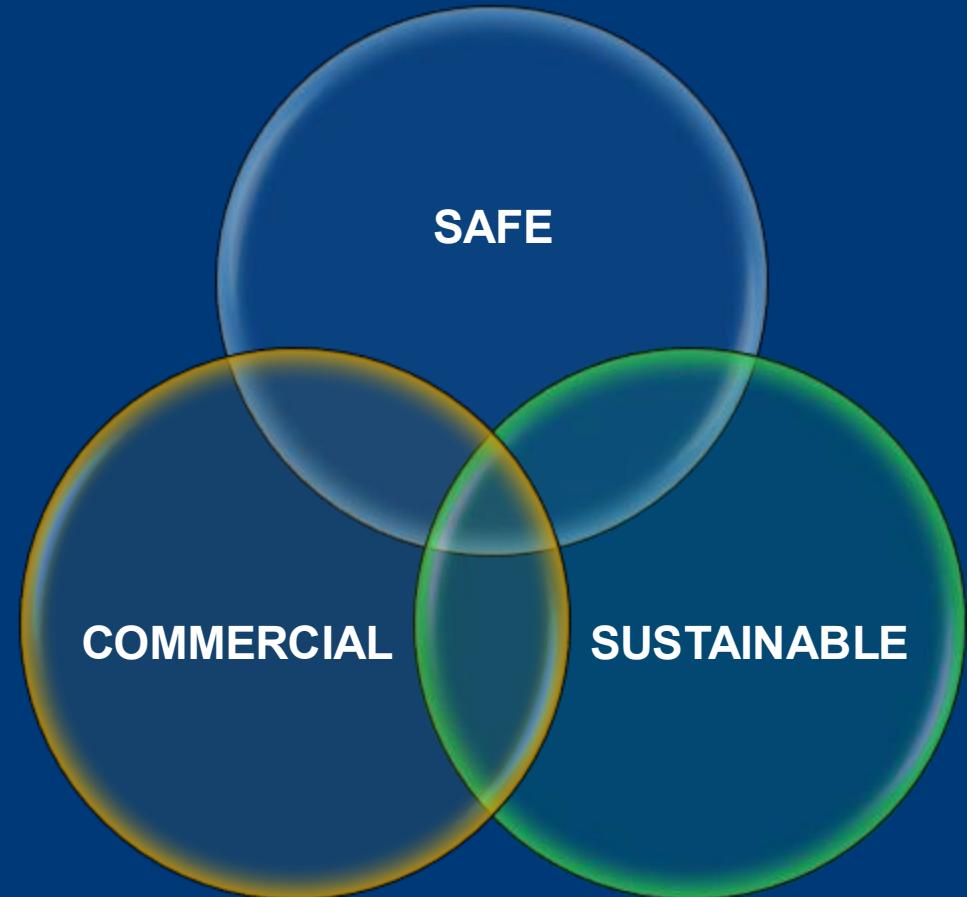
7 M OF TIDAL RANGE



#1

THE PLA: WE PROTECT AND IMPROVE THE TIDAL THAMES FOR ALL

- Our mission: a thriving river, home to the UK's number one port
- We are a trust port. We have no shareholders and operate for the benefit of customers and stakeholders now and in the future
- We work with industry, environmental groups and government to achieve our joint vision for the river and the wider Thames Estuary region



THAMES VISION 2050

THAMES
2050

PORT OF
LONDON
AUTHORITY



Trading Thames



The No. 1 Net Zero UK trading hub

The country's largest and most competitive port, closest to the UK's biggest market, producing Net Zero emissions.



Destination Thames



A place to live, visit, play and enjoy

Accessible to all, a national and international for the city and the country.



Natural Thames



Clean air, water and land supporting diverse wildlife

A clean river, free of sewage, waste and other pollution.

THE PLA IN NUMBERS

9m

PASSENGERS

2.64m

TONNES INLAND
WATERWAYS FREIGHT

41.9k

LIGHT FREIGHT
PACKAGES

719

SPORTING
EVENTS

400+

RIVER CLEAN UP
EVENTS
SUPPORTED

51.9m

TONNES OF GOODS
HANDLED IN 2024

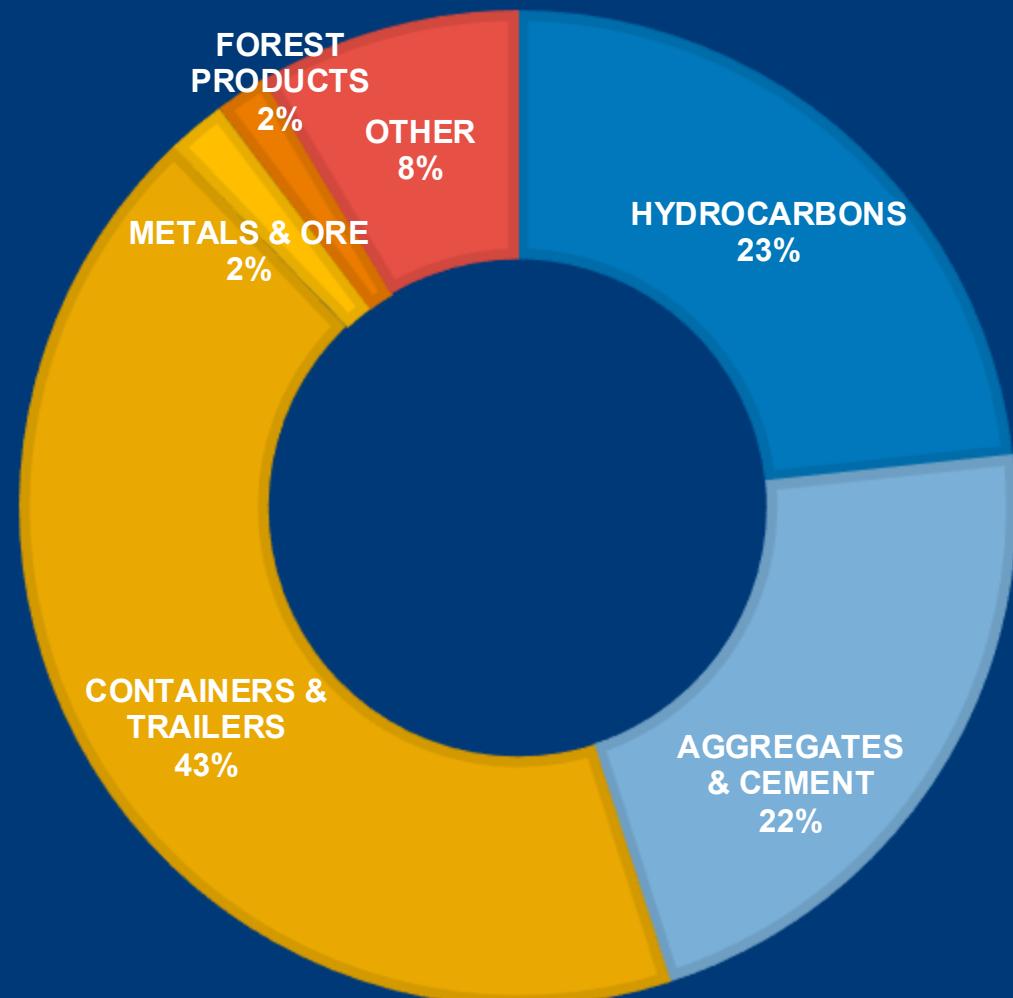
THE PLA IN NUMBERS

13.7k 99.5%

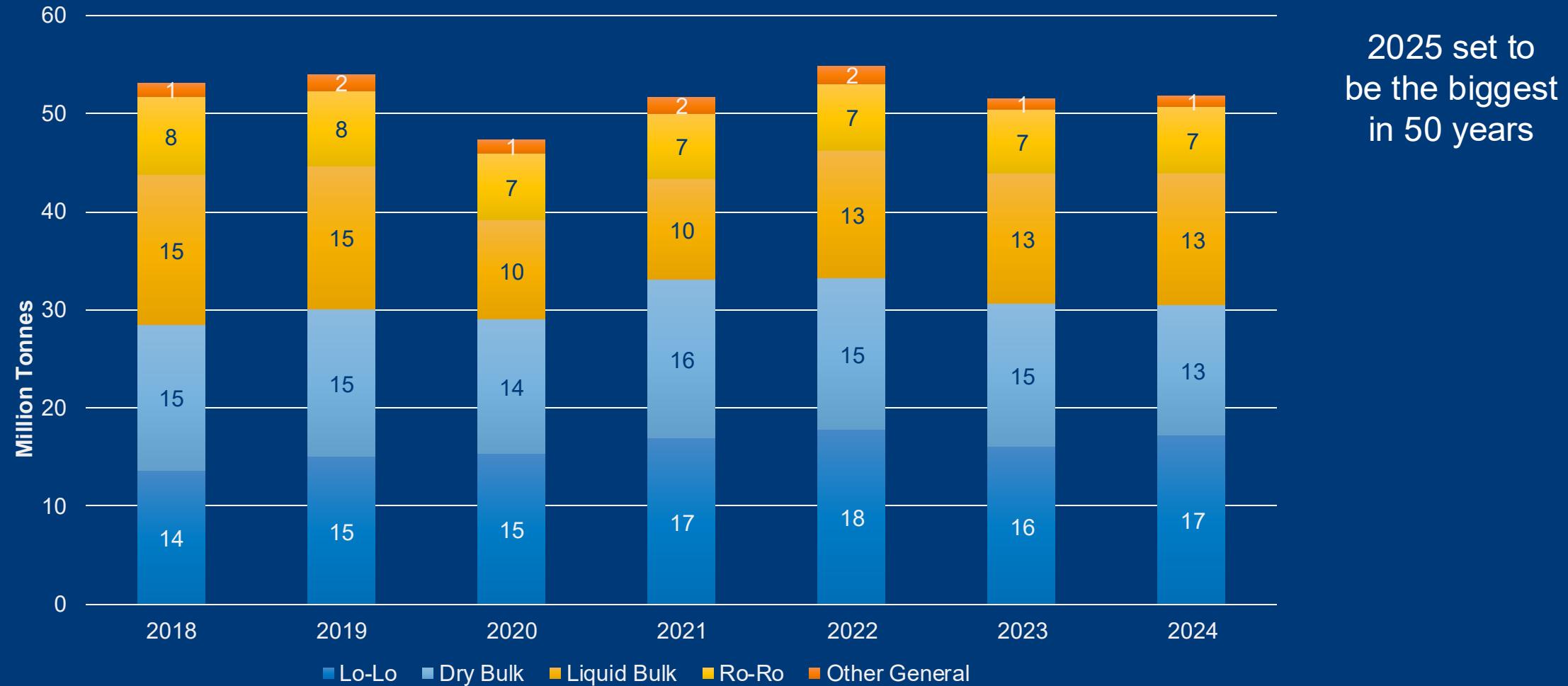
PILOTAGE ACTS

SERVICE LEVEL

TRADE BY TYPE



PLA Cargo Volumes (million tonnes)



INVESTING IN GROWTH UK'S LEADING PORT; NET ZERO BY 2040

PEOPLE AND CAREERS



- 470 employees
- 48,000 FTE Jobs supported
- 120+ pilots
- Our trainee pilot scheme unlocks the pathway to working on the biggest ships in the world
- Our apprenticeship programme kickstarts long-term careers on the Thames and the wider marine sector

MARINE CENTRE TRANSFORMATION PROGRAMME

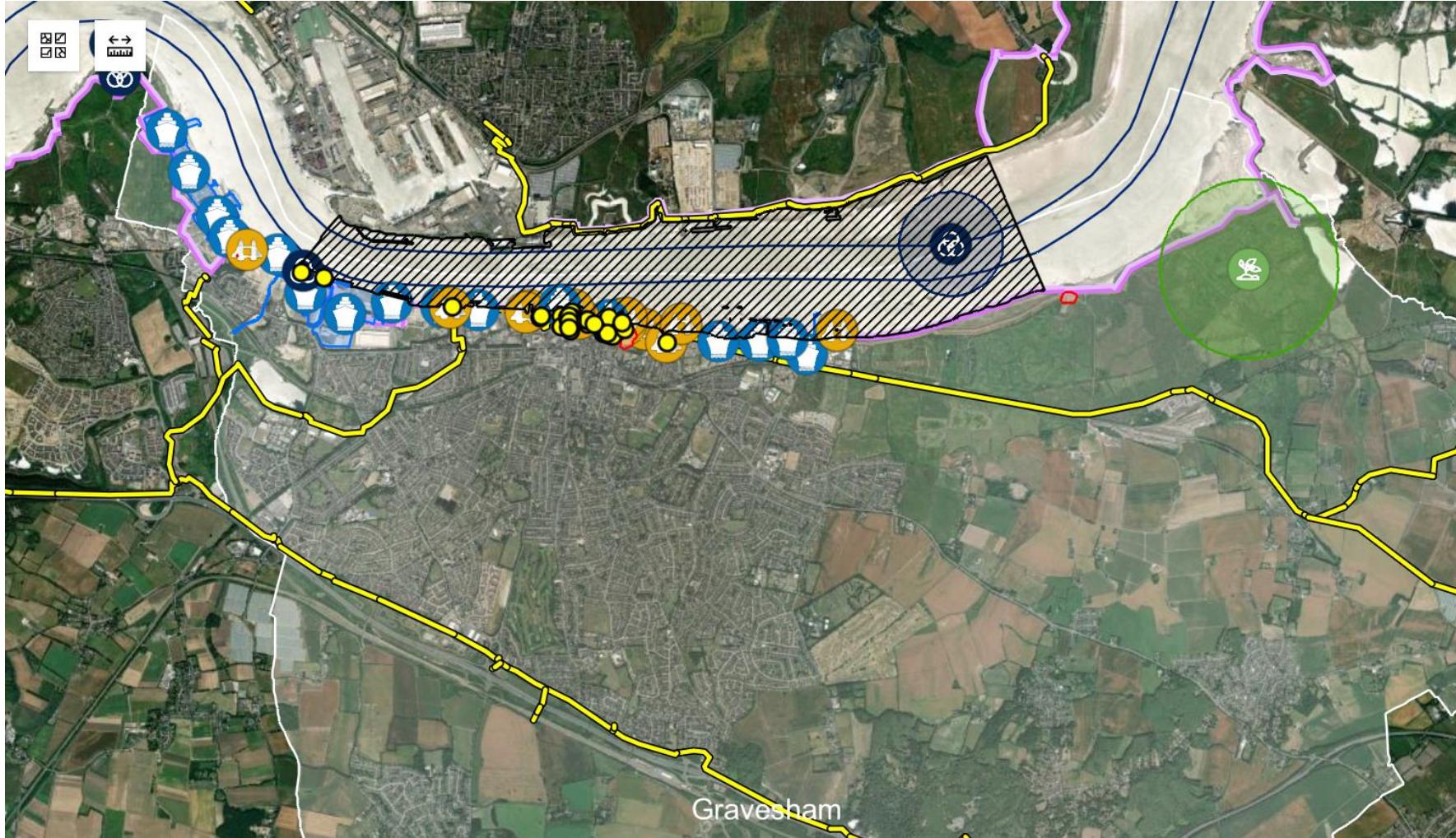
- Growth plans from 55Mt to c.78Mt by 2050
- Focusing on navigation safety
- Increase in passenger services, light freight and recreation use, in central and upper river
- Investment in one world-class control centre
- A model that can respond to continued growth on the river and deliver Thames Vision 2050
- A model that can respond to significant increase in passage planning and scheduling requirements



SUSTAINABLE GROWTH: NEW FUELS



TIDAL THAMES MASTERPLAN



The Tidal Thames Masterplan engages with riparian councils and authorities, businesses, sports and nature organisations to identify sites for economic development, for nature and biodiversity, and for tourism and physical activity.

We are working borough-by-borough to develop a comprehensive map of the riverside in those council areas.

SUSTAINABLE GROWTH: INVESTING IN OUR COMMUNITIES

IMPACT STATEMENT AND KEY OUTCOME AREAS

Sustainable Economic Development along the Tidal Thames



Enhanced Environmental Protection & Biodiversity



As a trust port acting on behalf of current and future generations, we enable access to the tidal Thames by investing in **safety**, **economic growth**, the **natural environment**, and **connecting communities** to this unique blue space.

Improved Safety & Risk Management on the Tidal Thames



Greater Community Engagement & Connection to the Thames





THANK YOU